## Appendix A

## **District of Central Saanich**

| District of Central Saanich                |                |               |         |   |
|--|----------------|---------------|---------|---|
| Consolidated 2023 Budget Summary           | 2023           | 2023          | % of    |   |
|  | BUDGET         | ACTUALS       | BUDGET  | Comments  |
| Revenue                                    |                |               |         |   |
| Municipal property taxes                   | 20,466,000     | 20,456,271    |         | Within expectations   |
| Parcel taxes                               | -              | -             |         | Within expectations   |
| Penalties and interest                     | 1,171,700      | 2,476,914     |         | Investment income trending favourably   |
| Grants in lieu of taxes                    | 377,800        | 374,256       | 99.1%   | Within expectations   |
| Sale of services                           | 237,000        | 246,359       | 103.9%  | Within expectations   |
| Administration                             | 172,500        | 212,686       | 123.3%  | Additional insurance claim reimbursements   |
| Police Revenues                            | 1,788,000      | 1,758,779     | 98.4%   | Monthly Reporting reviewed by the Police Board                                    |
| Fire Revenues                              | 429,200        | 736,579       | 171.6%  | Wildfire Support Recovery (\$260k)  |
| Planning Revenues                          | 697,500        | 1,109,071     | 159.0%  | Permit and fee revenues trending higher   |
| Corporate Services                         | 32,900         | 43,663        | 132.7%  | Additional rental revenue   |
| Engineering Revenues                       | 141,500        | 164,967       | 116.6%  | Fortis operating fee higher than forecast   |
| Municipal Yard                             | 32,000         | 41,993        | 131.2%  | Additional pest control revenue   |
| Parks                                      | 22,000         | 25,205        | 114.6%  | Facility rentals trending higher  |
| Facilities                                 | 46,000         | 25,160        | 54.7%   | Within expectations, Hovey Rd no longer rented                                    |
| Government Transfers                       | 1,365,100      | 6,728,015     | 492.9%  | Additional \$5.5M Growing Communities Fund grant                                  |
| Other                                      | 60,000         | 734,688       | 1224.5% | Developer donations, DCC funding, Keating Flyover Staging Area Fee                |
| Grants (Capital)                           | 2,151,900      | -             | 0.0%    | Grants awarded; funding payments when capital projects completed                  |
| Water Utility                              | 6,285,100      | 6,829,355     | 108.7%  | Additional water metered revenue (seasonally warmer)                              |
| Sewer Utility                              | 2,090,500      | 2,369,139     | 113.3%  | Additional interest revenue   |
| Total Revenue                              | \$ 37,566,700  | \$ 44,333,099 | 118.0%  |   |
|  |                |               |         |   |
| Expenses                                   |                |               |         |   |
| Operating Expenses:                        |                |               |         |   |
| Administration                             | 1,241,800      | 798,165       | 64.3%   | Contingency not fully utilized/funded   |
| Finance                                    | 918,000        | 1,046,456     | 114.0%  | Increased interest payments on sureties, deposits & prepaid taxes                 |
| Information Technology                     | 773,900        | 781,006       | 100.9%  | Within expectations   |
| Police Service                             | 7,731,400      | 7,542,748     | 97.6%   | Within expectations. Monthly reporting reviewed by the Police Board               |
| Fire                                       | 2,503,700      | 2,795,412     | 111.7%  | Additional staff O/T, training, wildfire and fleet expenses                       |
| Planning and Building Services             | 1,604,300      | 1,462,722     |         | Under due to position vacancy   |
| Corporate Services                         | 2,255,400      | 2,480,063     | 110.0%  | Additional legal expenses   |
| Engineering                                | 1,580,000      | 1,607,193     | 101.7%  | Within expectations   |
| Municipal Yard                             | 1,653,800      | 1,566,672     | 94.7%   | Within expectations   |
| Parks                                      | 1,340,500      | 1,320,660     | 98.5%   | Within expectations   |
| Facilities                                 | 620,300        | 792,881       | 127.8%  | Additional facility maintenance & custodial services                              |
| Water                                      | 5,310,100      | 5,535,808     | 104.3%  | Bulk water consumption  |
| Sewer                                      | 1,036,500      | 883,703       | 85.3%   | Under due to position vacancy   |
| Projects and Strategic Initiatives         | 1,401,800      | 709,785       | 50.6%   | Various projects deferred or delayed  |
| Total Operating Expenses                   | \$ 29,971,500  | \$ 29,323,273 | 97.8%   |   |
|  |                |               |         |   |
| Total Net Operating Expenses               | \$ 7,595,200   | \$ 15,009,826 |         |   |
| Add:                                       |                |               |         |   |
| Reserves used for operating                | 684,900        | 427,304       | 62.4%   | Operating expenditures funding from reserves                                      |
| Reserves used for projects and initiatives | 1,254,300      | 523,103       |         | Projects and strategic initiatives funding  |
| Proceeds of Debt                           | 1,234,300      | 525,105       |         | Additional debt not required  |
| Reserves used for capital                  | -<br>9,633,400 | 4,070,840     |         | Capital expenditures funding from reserves  |
| Transfer from Utility Operating            | 609,200        | 609,200       | 100.0%  | capital experialitates familing from reserves                                     |
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| <b>Deduct:</b> Capital Expenditures        | (11,805,300)   | (4,234,717)   | 35 0%   | Various projects deferred or delayed  |
| Capital Experialitates                     | (11,003,300)   | (7,234,111)   | 33.970  | \$5.5M Growing Communit Grant, YE surplus (\$300k Gen Capital & Financial, \$500k |
| Transfer to Reserves                       | (7,360,700)    | (15,072,167)  | 204.99/ | Fire Vehicle and \$1M Future Expenditure) and \$900k interest                     |
| Debt Servicing                             | (611,000)      | (610,888)     |         | Within expectations   |
|  |                |               | 100.0%  | · · · · · · · · · · · · · · · · · · ·   |
| Total Surplus (Deficit) for the Year       | \$ -           | \$ 722,501    |         | Used to increase working capital  |